# **Chief Executive's Office**

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Date: 31 August 2005

Chief Executive:
Jeffrey W Davies MALLM



Town Hall Market Street Chorley Lancashire PR7 1DP

**Dear Councillor** 

# **OVERVIEW AND SCRUTINY COMMITTEE - TUESDAY, 6TH SEPTEMBER, 2005**

I am now able to enclose, for consideration at the above meeting of the Overview and Scrutiny Committee, the following reports that were unavailable when the agenda was printed.

# Agenda No Item

6. Best Value Performance Indicators - Quarterly Update (Pages 15 - 42)

Report of Head of Corporate and Policy Services (enclosed)

Yours sincerely

Chief Executive

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# **Distribution**

 Agenda and reports to all Members of the Overview and Scrutiny Committee (Councillor Walker (Chair), Councillors Bell, Mrs Case, Davies, Goldsworthy, McGowan (Associate Chair), Parr, Walsh (Associate Chair), Perks (Associate Chair) and M Wilson) for attendance.

- 2. Agenda and Reports to Councillor Edgerley Executive Member for Customers, Policy and Performance for attendance
- 3. Agenda and reports to Director of Finance and Head of Corporate and Policy Services Services for attendance.
- 4. Agenda and reports to Executive Leader (Councillor J Wilson) and Leader of Liberal Democrat Group (Councillor K Ball) for information.
- 5. Agenda and reports to all remaining Chief Officers for information.
- 6. Agenda to all remaining Members of the Council for information.

This information can be made available to you in larger print or on audio tape, or translated into your own language. Please telephone 01257 515118 to access this service.

આ માહિતીનો અનુવાદ આપની પોતાની ભાષામાં કરી શકાય છે. આ સેવા સરળતાથી મેળવવા માટે કૃપા કરી, આ નંબર પર ફોન કરો: 01257 515822



# **QUARTERLY BEST VALUE PERFORMANCE INDICATORS** 2005/06 **MONITORING REPORT TO OVERVIEW AND SCRUTINY COMMITTEE** As at End June 2005



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# INTRODUCTION

This monitoring report sets out performance against the ODPM Best Value Performance Indicators (BVPI's) for the year ending 31 March 06. This report shows performance for the first quarter, 1 April to 30 June 05.

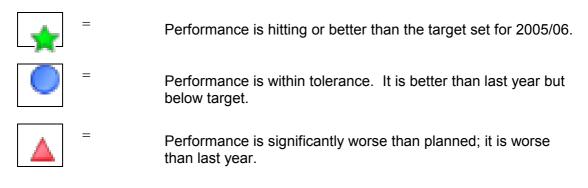
This is one of two quarterly monitoring reports to be received by Overview and Scrutiny Committee. This report monitors BVPI's, the other monitors Corporate KPI's.

Bi-monthly Business Plan monitoring statements will also be produced by Units separately. The first will be available shortly.

# INTERPRETATION

# **Performance Symbols**

Symbols are used in the monitoring tables to provide a quick guide to how the Council is performing against a particular indicator:



The performance symbols denote year to date performance against the target. The targets have been profiled across the year to give a reasonable comparison to use in assessing performance.

Some indicators are new so have no targets. To avoid the the target has been estimated from the actual performance. They will always display the symbol. This position will regularly be reviewed to establish better targets as soon as is practical.

# **Notes of Clarification**

Section	Indicator	Comments
Corporate Health	BV009 Council Tax	The figure reported is the % of the
	Collected	total debit that has been collected
		at the end of each month. The
		targets will change monthly.
	BV010 NNDR Collected	The figure reported is the % of the
		total debit that has been collected
		at the end of each month. The
		targets will change monthly.
	BV011 – BV017 HR	These figures are a year to date
	Indicators	figure.

# PERFORMANCE DATA TABLES

Corporate Health – See page 5

Community Safety- See page 6

Leisure and Culture - See page 7

Planning and Land Charges – See page 8

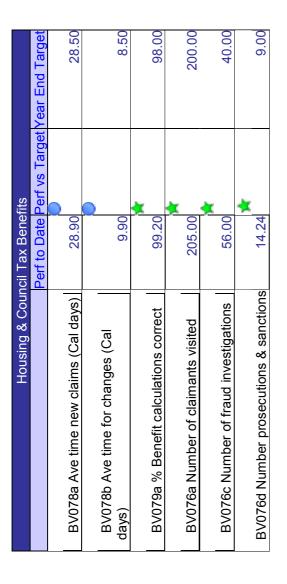
Environment – See page 9

Housing and Council Tax Benefits - See page 10

Housing - See page 11

Some indicators are new so have no targets. To avoid the The target has been estimated from the actual performance for the period. They will always display the Symbol. This position will regularly be reviewed to establish better targets as soon as is practical.

Corpora	Corporate Health		
	Perf to Date	Perf to Date Perf vs Target Year End Target	rget
BV008 % Invoices paid within 30 days	81.35		96.00
BV009 % Council Tax collected	30.15		98.60
BV010 % NNDR collected	30.78	*	98.60
BV011a.02 Women in top 5% earners	20.83	•	23.00
BV011b.02 Black/ethnic in top 5%	0.00		0.50
BV011c.05 Top 5%: with a disability	8.33		8.71
BV012 Days / shifts lost to sickness	2.40		8.90
BV014 % Early retirements	0.21		0.17
BV015 % III health retirements	00.0	*	0.17
BV016a % Disabled employees	3.44	•	3.55
BV017a % Ethnic minorities employees	1.53		1.45
BV156 % LA public buildings - disabled	78.00		88.00
BV157 % e-government	92.40		100.00



noH	Housing		
	Perf to Date	Perf vs Target	Perf to Date Perf vs Target Year End Target
		7	
BV066a.05 % Rent Collected / Rent Owed	96.96		98.90
		4	
BV212.05 Average Time to Re-let	58.96		30.00
Homele	Homelessness		
	Perf to Date	Perf vs Target	Perf to Date Perf vs Target Year End Target
BV183a Length of stay in B&B accom'n	00.00		0.00
		*	
BV183b Length of stay in hostel accom'n	3.82		12.00

Plan	Planning	
	Perf to Date Perf vs	Perf to Date Perf vs Target Year End Target
PL BV106 % New homes on brownfield sites	39.60	20.00
BV109a.02 % Planning apps - major	80.00	00.09
BV109b.02 % Planning apps - minor	78.00	65.00
BV109c.02 % Planning apps - other	00:06	80.00
Land C	and Charges	
	Perf to Date Perf vs	Perf to Date Perf vs Target Year End Target
BV179 % standard searches in 10 days	93.09	100.00

Waste &	Waste & Cleanliness		
	Perf to Date	Perf vs Target	Perf to Date Perf vs Target Year End Target
BV082ai.05 % H'hold Waste Recycled	13.53		15.00
		¥	
BV082bi.05 % H'hold Waste Compost	26.61		20.00

Culture - Visits to Astley Hall	stley Hall		
	Perf to		Year End
	Date F	Perf vs Target Target	Target
		<u>بد</u>	
BV170a Visits to / usage of museums	77.50		169.10
		يد	
BV170b Visits to museums in person	53.43		149.00
		•	
BV170c Pupils visiting museums and galleries	435.00		2100.00

Commu	Community Safety	
	Perf to Date Perf vs Target End of Year Targe	t <mark>End of Year Targe</mark>
	*	
BV126a Domestic Burglaries/1000		
h'holds	1.75	8.4
	*	
BV128a Vehicle Crimes per 1000 pop	1.99	9.4
	*	
BV174 Racial incidents per 1000 pop	3.00	18.00
	<u>*</u>	
BV175 Racial incidents - further action	100.00	100.00

New Community Safety Indicators	ndicators	
	Perf to Date	Perf to Date Perf vs Target
		<u></u>
BV127a.05 Violent Crime / 1,000 pop.	4.29	
		•
BV127b.05 Robberies / 1,000 pop.	0.05	

# **COMMENTS ON POOR PERFORMANCE**

# **Corporate Health**

# BV008 % invoices processed within 30 days

The introduction of the new finance system had resulted in a temporary downturn in performance, particularly in April 05, as individuals become used to the new working arrangements. Performance is improving month on month with July's figures showing a further improvement. The Director of Finance expects this trend to continue over the coming months.

# BV11a Women in top 5%

There will be turnover in Senior Management Group, and it is anticipated that there is the potential to achieve the target by year end.

# BV16a % Disabled employees

There will be turnover of staff, and it is anticipated that there is the potential to achieve the target by year end.

# Housing

### BV066a % rent collected/rent owed

The year to date figure is 1.94% below target. This is due to people paying at outlying sites e.g. the post office. Payments are only credited to their rent accounts 3 or 4 days later, which shows as a temporary arrears at month end. Also, May was a five week month, which affects the monthly figures adversely.

# **BV212 Average time to relet homes**

The time taken to bring homes up to the Lettable Standard is greater due to more stringent standards of presentation than has been the case in the past. Initiatives are being introduced to improve the position and in-month figures show that the average time is reducing.

# **Planning and Land Charges**

# BV179 % standard searches in 10 days

Delays in Planning in completing their part of the searches have contributed to this figure. This is currently being rectified.

# **COMMENTS ON SPECIFIC INDICATORS**

## **New Indicators**

It is very difficult to set a target for an indicator which has never been monitored before. As a temporary arrangement, the actual performance is also entered as the target, to show performance as on track. As a result, there is no year end target.

# BV127a Violent Crime per 1,000 population and 127b Robberies per 1,000 population

This indicator is new for 2005/06. The first year will be used to establish a baseline figure against which future performance will be measured. The target is to reduce the 2005/06 level of violent crime by 10% over the following three years.

# BV211a,b Repairs and maintenance expenditure.

This indicator is new for 2005. Systems will be in place to collect the information for the next and remaining quarters of the year.

# BV218a,b Abandoned vehicles

This is a new indicator for 2005/6, and ODPM has only recently decided that Districts should collect this indicator. At present, current systems make this indicator time consuming to collect. Systems are being investigated to try to find a less time consuming collation method. Due to the work pressures of introducing the alternate weekly collections, calculation of this indicator has been deferred. A figure will be produced next quarter.

# **Further Information**

For further information, please contact: Lindsay Parr Ext 5341, Jenny Rowlands Ext 5248, Sarah Dobson Ext 5325. This page is intentionally left blank



# **QUARTERLY KEY PERFORMANCE INDICATORS** 2005/06 **MONITORING REPORT TO OVERVIEW AND SCRUTINY COMMITTEE**

# As at End June 2005



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# INTRODUCTION

This monitoring report sets out performance against the Council's Key Performance Indicators (KPI's) for the year ending 31 March 06. This report shows performance for the first quarter, 1 April to 30 June 05.

This is one of two quarterly monitoring reports to be received by Overview and Scrutiny Committee. This report monitors Corporate KPI's, the other monitors BVPI's.

Bi-monthly Business Plan monitoring statements will also be produced by Units separately. The first will be available shortly.

KPI's fall into three main types:

- 1. <u>CORPORATE KPI's</u> Performance indicators which are used to monitor the Corporate Plan. These may be BVPI's or locally defined indicators.
- 2. <u>BEST VALUE KPI's</u> National indicators collected in accordance with definitions issued by the Office of the Deputy Prime Minister. These are prefixed by BV in the monitoring tables that follow.
- 3. <u>LOCAL KPI's</u> Locally defined performance indicators which are used to monitor performance within a Unit. These have a two character prefix denoting the service unit to which they relate. Indicators prefixed with CBC monitor corporate performance and are not attributable to one particular Unit.
  - CD CuDOSS
  - CP Corporate and Policy Services
  - LC Leisure and Cultural Services
  - ER Economic Regeneration
  - **EN Environmental Services**
  - FN Finance
  - **HS** Housing Services
  - HR Human Resources
  - IT Information Technology
  - LG Legal Services
  - PL Planning Services
  - PR Property Services
  - PS Public Space Services
  - **CBC** Corporate

# **INTERPRETATION**

# **Performance Symbols**

Symbols are used in the monitoring tables to provide a quick guide to how the Council is performing against a particular indicator:



Performance is hitting or better than the target set for 2005/06.

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Performance is within tolerance. It is better than last year but below target.



Performance is significantly worse than planned and is worse than last year.

The performance symbols denote year to date performance against the target. The targets have been profiled across the year to give a reasonable comparison to use in assessing performance.

Some indicators are new so have no targets. To avoid the symbol, the target has been estimated from the actual performance. They will always display the symbol. This position will regularly be reviewed to establish better targets as soon as is practical.

# **Comparative Data**

Where available, the quartile data is shown for BVPI's. All England Best and Worst quartiles for March 2004 are the latest available.

Pl's prefixed CBC or with Unit initials do not have any quartile information, as quartile information is only available for national indicators. Within the data tables, the indicators without quartile data have been separated. If none of the indicators on a page have quartile data, the quartile columns have been removed.

### **Notes of Clarification**

Section	Indicator	Comments
Corporate Health	BV009 Council Tax Collected	The figure reported is the % of the total debit that has been collected at the end of each month. The targets will change monthly.
	BV011 – BV017 HR Indicators	These figures are a year to date figure.

# **Preferred Direction of Travel**

The preferred direction of travel for some measures is unclear.

Section	Indicator	Preferred Direction of Travel
Capacity	CBC005 % Budget spent	Target is best
	at year end (forecast)	
Greener	BV106 % New homes built	Bigger is better
	on brownfield sites	
	BV 63 Average SAP rating	Bigger is better
	of LA dwellings	
Corporate Health	BV014 Early retirements	Smaller is better
	BV015 III Health	Smaller is better
	retirements	

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# PERFORMANCE DATA TABLES

Customer – See page 6

Capacity - See page 7

Greener – See page 8

Cleaner – See page 9

Safer - See page 10

Corporate Health - See page 11

The KPI's which follow were agreed at SMG for the year April 05 – March 06. Any annual KPI's have not been included.

Some indicators are new so have no targets. To avoid the ! the target has been estimated from the actual

performance for the period. They will always display the O symbol. This position will regularly be reviewed to establish better targets as soon as is practical.

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	CBC Customer - Cumulative	mer - C	umulati	ve			
Quarterly Perf		April	May	June .	Target 05/06	Best Q 03/04	April May June Target 05/06 Best Q 03/04   Worst Q 03/04
7							
	BV008 % Invoices paid within 30 days   69.69 76.06 81.35	69.69	76.06	81.35	96.00	95.90	88.00
	BV156 % LA public buildings - disabled 78.00 78.00 78.00	78.00	78.00	78.00	88.00	64.83	21.01

	CBC C	apacity - C	CBC Capacity - Cumulative					
Quarterly Perf			April May		\ Iune T	Year End Farget	Best Q 03/04	Worst Q 03/04
*	BV009 % Council Tax collected		11.14	20.60 30.15		99.00	98.29	97.90
<u> </u>	BV012 Days / shifts lost to sickness		0.83	1.62 2.40	2.40	8.00	8.90	13.45
	CBC Capacity - Twice Yearly							
1st Period Perf			Year End June Target					
*	HR001 % Staff with Completed Performance Reviews	Reviews	80.00	80.00				

	CBC Greener - Cumulative	mulative			
Quarterly Perf		April	May	June	Year End Target
<u> </u>	PI BV106 % New homes on brownfield				
	sites	43.30	45.60	45.60 39.60	50.00
*	CBC008.05 % waste				
	recycled/composted	36.83	38.21	38.21 40.14	35.00
	CBC Greener - Quarterly				
Quarterly Perf		1st Qtr	1st Qtr Year End Target		
*					
	PR008a: Energy Consumption: Gas	52.00	50.00		
	PR008b: Energy Consumption- Electricity 91.40	91.40	91.00		

	CBC Cleaner - 'in month'	onth'			
Quarterly Perf		April	May	June	Year End Target
	11 CALC % graffiti removed				
	28WD	83.00	100.00	83.00 100.00 100.00	90.00
)	CBC012.05 Racist/offensive graffiti				
	2WD	100.00	100.00	100.00 100.00 86.00	100.00
	CBC Cleaner - Cumulative	ative			
Quarterly Perf		April	May	June	Year End Target
*	EN001.05 % Fly tipping removed 2 WD		82.00	83.00 82.00 86.00	75.00

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	CBC Safer - 'in month'					
Quarterly Perf		April	May ,	June	Year End April May June Target	
*	BV126a Domestic Burglaries/1000					
×	sploulu	0.52	0.52 0.52 0.71	0.71	8.4	8.45
<u> </u>	BV128a Vehicle Crimes per 1000 pop	0.63	0.63 0.58 0.78	0.78		9.45
	New Community Safety Indicator					]
Quarterly Perf		April May June	May	June		
	BV127a.05 Violent Crime / 1,000 pop.   1.40   1.45   1.44	1.40	1.45	1.44		

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		OBO Corporate nearth - In-month		5				
Quarterly Perf		Apr	May	June	Year End Target Best Q 03/04 Worst Q 03/04	Best Q 03/04	Worst Q 03/	4(
■ Bv	BV008 % Invoices paid within 30 days	69.69	76.06	81.35	96.00	95.90		88.00
- B∧	BV011a.02 Women in top 5% earners	21.74	20.83	20.83	23.00	39.05		17.45
BV	BV011b.02 Black/ethnic in top 5%	0.00	0.00			3.70		0.00
BV	BV014 % Early retirements	0.00	0.00	0.21	0.17	0.17		0.83
P\ ■	BV015 % III health retirements	00.00	0.00	0.00	0.17	0.17		0.54
	BV156 % LA public buildings - disabled	78.00	78.00	78.00	88.00	64.83	21.01	01
BV	BV157 % e-government	92.37	92.37	92.40	100.00	74.00		52.30
	CBC Corporate Health - 'in-month' (no quartile data)	no quart	ile data					
Quarterly Perf		Apr	May	une	Year End Target			
	BV011c.05 Top 5%: with a disability	8.70	8.33	8.33	8.71			
<b>■</b>	BV016a % Disabled employees	3.50	3.47	3.44	3.55			
<b>≱</b>	BV017a % Ethnic minorities employees	1.55						
	- CBC Corporate Health	ate Healt	th - Cur	Cumulative				
Quarterly Perf		Apr		June	Year End Target Best Q 03/04	Best Q 03/04	Worst Q 03/04	4(
PV BV	BV009 % Council Tax collected	11.14	20.60	30.15	98.60	98.29		96.00
BV	BV010 % NNDR collected	13.78	21.72	30.78	98.60	99.10		97.82
BV	BV012 Days / shifts lost to sickness	0.83		1	8.90			11.67

# **COMMENTS ON POOR PERFORMANCE**

### Customer

# BV008 % invoices processed within 30 days

The introduction of the new finance system had resulted in a temporary downturn in performance, particularly in April 05, as individuals become used to the new working arrangements. Performance is improving month on month with July's figures showing a further improvement. The Director of Finance expects this trend to continue over the coming months.

# **Corporate Health**

# BV11a Women in top 5%

There will be turnover in Senior Management Group, and it is anticipated that there is the potential to achieve the target by year end.

# **BV16a % Disabled employees**

There will be turnover of staff, and it is anticipated that there is the potential to achieve the target by year end.

# **COMMENTS ON SPECIFIC INDICATORS**

### Customer

# **CD001 Satisfaction with the Contact Centre**

As the Contact Centre only went live in June, there is no information for the first quarter. There will be a figure for the second quarter.

### Capacity

# CBC 005 % Budget spent – year end forecast

Figures will not be available until July as the first three months of the year are spent closing the previous year's accounts.

## Safer

# BV127a Violent Crime per 1,000 population

This indicator is new for 2005/06. The first year will be used to establish a baseline figure against which future performance will be measured. The target is to reduce the 2005/06 level of violent crime by 10% over the following three years.

As a temporary arrangement, the actual performance is also entered as the target, to show performance as on track. As a result, there is no year end target.

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# **Further Information**

For further information, please contact: Lindsay Parr Ext 5341, Jenny Rowlands Ext 5248, Sarah Dobson Ext 5325. This page is intentionally left blank